



Creating Pathways to Resilience & Stability Together

2023 COMMUNITY IMPACT REPORT



MILWAUKEE WOMEN'S CENTER
Where Abuse Ends and Hope Begins
A Division of Community Advocates



COMMUNITY ADVOCATES
Where Meeting Basic Needs Inspires Hope

Our Mission

To provide individuals and families with advocacy and services to meet their basic needs so they may live in dignity.

Our Vision

A community in which each person envisions a future with hope.

Debby's Story



After facing the devastating loss of her father and subsequent eviction, Debby, a 25-year-old single mother of three, found Community Advocates. This turning point came when she was at her lowest, struggling with depression and homelessness. At the Milwaukee Women's Center, a part of Community Advocates, Debby and her children found not just shelter but a springboard to rebuild their lives. Debby's resilience, coupled with the support received through the Rapid Rehousing program, enabled her to secure stable housing, essential household items, and eventually, meaningful employment working with autistic adults. Her journey of transformation is a testament to the power of community support, empowering her to envision and work towards a brighter future for herself and her children. Debby's story underscores the critical role of organizations like Community Advocates in providing the necessary resources and encouragement to families in crisis, highlighting the impact of generosity and advocacy in fostering stability, independence, and healing.

Partnerships



For a complete list of Community Advocates programs and services go to communityadvocates.net.

Letter from Leadership

We are honored to present our inaugural Community Advocates Impact Report, which highlights the individuals we had the privilege to serve and the positive impact of our programs throughout 2023.

As we reflect on our achievements, the number of clients we served in 2023 is significant. However, it's the people and the stories behind those numbers that truly underscore the importance of our mission. Each individual we assist brings with them a unique journey of resilience and the pursuit of stability, which serves as the driving force behind our work.

**Access to safe and secure housing is not
just a fundamental human need,
but also a cornerstone for building stronger,
more resilient communities.**

At the center of all our programs at Community Advocates lies a steadfast commitment to addressing housing instability. Access to safe and secure housing is not just a fundamental human need, but also a cornerstone for building stronger, more resilient communities.

As we enter 2024, we are reminded that many individuals and families in our communities continue to face daunting economic and social challenges. Whether it's a family on the brink of eviction, a survivor of domestic violence seeking refuge, or someone grappling with mental health issues, Community Advocates is here to offer tailored support and services.

We want to express my deepest gratitude for your support and trust in Community Advocates. Together, we can continue to make a meaningful impact by addressing the root causes of societal challenges and fostering a community of empathy and understanding.

With appreciation,



Andi Elliott
Chief Executive Officer



Bryan House
Board President



Lisa's Story

Embarking on a journey from fear to freedom, Lisa and her five children found refuge at the Milwaukee Women's Center Domestic Violence Emergency Shelter, a Community Advocates program, where she and her children received comprehensive support, including housing, counseling, and essential resources, facilitating their recovery and rebuilding process. The specialized trauma-informed programs for her children helped them overcome the violence they witnessed, paving the way for healing. Lisa's story of resilience, underscored by her transition to stable housing and meaningful employment, highlights the critical role of supportive services in transforming lives and breaking the cycle of domestic violence.

Outcomes Achieved

Basic Needs

21,379

households received financial support and help making payment plans to maintain their utilities through the Low-Income Home Energy Assistance Program.

2,237

households in Milwaukee and Waukesha County received emergency rental assistance, stabilizing their housing situations amid temporary financial hardship.

254

adults and 574 children received intensive case management services and support to enhance housing stability, school attendance, and financial well-being.

7,876

landlords and tenants received support resolving issues related to rental housing.

3,363

residents accessed resources through the Milwaukee Rental Housing Resource Center to prevent or divert eviction.

355

consumers received assistance and advocacy with their SSI and Disability benefits.

886

individuals obtained employment through the FoodShare and Employment Training Program.

76

individuals with disabling conditions received protective payee and financial management services.

Jermaine's Story



Jermaine's transformative journey through the Community Advocates Nevermore Program highlights a profound commitment to personal growth and social responsibility. After serving time for a non-domestic violence offense, 37-year-old Jermaine sought to redefine his life's path and break the cycle of violence. The program equipped him with critical tools for trauma-informed education, understanding domestic violence dynamics, and mastering non-violent communication and conflict resolution. It wasn't just about rehabilitation but about reimagining his role in society. Inspired by his own transformation, Jermaine is now guiding others on similar journeys after becoming a facilitator intern at Nevermore's 40th anniversary event. His journey underscores the power of education and support in transforming lives and fostering a community free of violence. Through continued education and a pursuit of statewide certification, Jermaine embodies the change that Nevermore strives to instill in every participant.

Behavioral Health

183

individuals experiencing street homelessness received critical outreach through the Homeless Outreach Program.

36

individuals experiencing chronic homelessness and mental illness received stable shelter and supportive services through the Autumn West Safe Haven, while working to secure permanent housing.

101

Milwaukee residents experiencing chronic homelessness and living with a disability, received immediate access to safe and affordable housing through the Autumn West Permanent Housing Program.

Milwaukee Women's Center

297

adults and children received emergency transportation, safe housing, and comprehensive domestic violence services through the Milwaukee Women's Center Domestic Violence Emergency Shelter.

213

families experiencing homelessness received safe shelter and assistance through the Family Support Center Emergency Shelter.

282

people seeking new employment opportunities received free career-appropriate clothing through the Bottomless Closet.

118

fathers enrolled in the Milwaukee Fatherhood FIRE Program to become more effective and engaged partners.

76

individuals striving to overcome substance use disorders received intensive, outpatient treatment.

124

older adults facing abuse received safe shelter and assistance through the Older Abused Women's Program.

251

men participated in the Nevermore batterers' prevention and intervention program to break the cycle of intergenerational violence.

Public Policy Institute Highlights

Community Advocates' leadership created the Public Policy Institute in 2008 to address the root causes of poverty through policy advocacy and community collaboration on economic and public health issues.



PPI re-launched our county-wide substance misuse prevention coalition as RISE Drug Free MKE to elevate our entire community out of the harms caused by substance misuse. The coalition's prevention activities reached 45,108 individuals online and in person.



Celebrated the Public Policy Institute's 15th anniversary with an evening reception featuring Ben Westhoff, author of "Fentanyl, Inc.: How Rogue Chemists Created the Deadliest Wave of the Opioid Epidemic."



Co-launched "Escucha Tus Emociones / Listen to Your Emotions" bilingual workshops with Trainer and Therapist Ana Paula Soares. More than 200 individuals attended Pláticas in the community.



Created a six-part training series on LGBTQ+ behavioral health with 289 participants; 62% said they increased their skills related to serving LGBTQ+ individuals.



Facilitated 89 Mental Health Awareness workshops on Mental Health First Aid, suicide prevention, verbal de-escalation, and mindful gratitude with 1,241 participants.



77 families at risk of child welfare involvement were served by the Stronger Families Milwaukee case management program, with 90% saying they improved their self-sufficiency.



Distributed 1,375 medication lock boxes, 675 medication lock bags, and 2,200 drug deactivation pouches across the southeast region of Wisconsin.



Frankie's Story

Frankie's journey from a challenging childhood and aging out of the foster care system to embracing a hopeful future embodies the transformative impact of support. At 25, after experiencing homelessness and the harsh realities of life without a safety net, Frankie's pivotal moment came when she connected with Community Advocates Homeless Outreach, leading her to Autumn West Safe Haven. It was there, amidst feelings of anger, depression, and despair, that Frankie found the comprehensive support she had long been missing, including a long-term case manager, therapy, and medical care. This holistic approach enabled her to address her trauma, mental health concerns, and begin rebuilding her life with newfound skills and confidence. With plans to obtain her GED and develop workplace competencies, Frankie's story is a testament to the power of saying "I am ready" and having the right support to turn readiness into reality. Her progress, from learning to maintain a home to forming meaningful friendships, marks the start of a new chapter filled with possibilities and a sense of belonging.



752 youth participated in life skills workshops thanks to RISE Drug Free MKE coalition; 76% of those who completed the curriculum increased their ability to make good choices.

2023 Program Spotlight:

Siemer Homelessness Prevention & Family Stability Program

The Siemer Homelessness Prevention and Case Management Program, administered by Community Advocates in partnership with United Way of Greater Milwaukee & Waukesha County since 2012 with support from Al and Barbara Siemer, has become a model for addressing homelessness, locally in Milwaukee and nationally.

Focused on ensuring long-term housing and economic stability, Siemer has supported thousands of low-income families in Milwaukee. It prioritizes the well-being of parents and the academic success of children, using a holistic, multi-generational approach.

Through personalized assessment and case management, families receive assistance in overcoming housing challenges, setting financial goals, and accessing essential resources, including tenant training and budgeting assistance.

In 2023, Siemer made a significant impact on 254 families with school-aged children. Post-program, 96% of participant households maintained stable housing, 64% adhered to budgets, and 32% experienced increased income, showcasing its effectiveness.

Siemer has expanded to new locations and target populations while maintaining positive outcomes. It deployed Case Managers in select Milwaukee Public Schools and most recently extended services to Milwaukee Academy of Science with support from the "I Have a Dream" Foundation.

Furthermore, the Siemer model has been adapted to assist families at risk of Child Protective Services (CPS) intervention through the Stronger Families Milwaukee Initiative. Led by the Community Advocates Public Policy Institute, this initiative provides case management and wraparound services to enhance parent-child relationships in collaboration with The Parenting Network and Neu-Life Community Development. Throughout 2023, 77 families were served through Stronger Families, with 90% saying they made progress toward achieving their personal and family goals.

Leadership

Andi Elliott

Chief Executive Officer

Maudwella Kirkendoll

Chief Operating Officer

William Koch

Chief Financial Officer

Jennifer Patrick

Human Resources Director

Kari Southern

Public Policy Institute
Deputy Director

Matt Raymond

Supportive Housing Programs
Director

Deborah Heffner

Strategic Partnership
Director

Steve Schultz

Strategic Development
Director

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To become a volunteer,
contact Jeri Kavanaugh,
jkavanaugh@communityadvocates.net
or call (414) 270-2984.

For a link to the online version
of this Community Impact Report
with additional information
about the organization and
our Impact in 2023, please go
to communityadvocates.net
or scan the QR code below.



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Community Advocates, Inc.

SCHEDULE OF REVENUE AND EXPENSE BY PROGRAM

Year Ended December 31, 2023



COMMUNITY ADVOCATES
Where Meeting Basic Needs Inspires Hope

	Administration	Leased Space	Fundraising	Public Policy	Public Policy	Public Policy	Public Policy	Public Policy	Public Policy	Public Policy
Revenue:										
Contributions	\$ -	\$ 1,510	\$ 232,432	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
United Way			12,540							
Foundation grants										
Federal grants							143,057	-		
State of Wisconsin grants				63,089				107,418	11,230	39,968
Milwaukee County grants	20,832					3,440				
City of Milwaukee grants	9,810									
Waukesha County grants										
Other grants and revenue		17,700	16		12,615					
Investment gain			11,420							
Rent revenue		344,736								
Miscellaneous revenue	3,874		68					4,024	980	
Releases from restrictions			19,689							
Total revenue	34,516	363,946	276,165	63,089	12,615	3,440	143,057	111,442	12,210	39,968
Expenses:										
Salaries	626,044		16,104	33,320	10,360	2,814	44,074	49,835	3,844	26,791
Employee benefits	100,975		2,825	4,772	1,758	432	10,013	9,305	698	4,604
Professional Fees	195,348	1,878	11,000	13,554			40,730	5,290	5,616	
Supplies	13,977	3,985	96	4,668		734	7,852	25,003	425	142
Telephone	9,027	9,291	139	609	45	47	917	689	23	317
Postage and shipping	1,713		667					80		2
Occupancy	131,172	273,212	170	344		110	8,602	2,464		807
Furniture and equipment	16,657	7,845	1,906	375		25	289	245		115
Depreciation and amortization	7,946	77,141		67		36	2,439	194		108
Printing and subscriptions	3,914		14,345	270	145	65	7,498	1,353		
Travel	7,810				64	47	5,599	4,792	51	3,122
Conferences and training	957		562			112	8,583	1,389		
Client assistance	100			446						
Professional dues	5,691		1,233							
Miscellaneous expense	11,174		2,509							
Subcontract										
Administration	(1,101,584)		3,814	4,664	1,541	424	7,573	8,674	645	4,003
Total expenses	30,921	373,352	55,370	63,089	13,913	4,846	144,169	109,313	11,302	40,011
Changes in net assets	\$ 3,595	\$ (9,406)	\$ 220,795	\$ -	\$ (1,298)	\$ (1,406)	\$ (1,112)	\$ 2,129	\$ 908	\$ (43)

SCHEDULE OF REVENUE AND EXPENSE BY PROGRAM

	Public Policy	Public Policy	Public Policy	Public Policy	Public Policy	Public Policy	Public Policy	Public Policy	Public Policy
Revenue:									
Contributions	\$ -	\$ -	\$ 12,513	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
United Way									
Foundation grants									
Federal grants									1,691
State of Wisconsin grants	82,119						27,931	1,008,179	-
Milwaukee County grants				749,431					
City of Milwaukee grants									
Waukesha County grants									
Other grants and revenue					4,985	7,882			
Investment gain									
Rent revenue									
Miscellaneous revenue		103	500	2,500					
Releases from restrictions			33,905	-	-				
Total revenue	82,119	103	46,918	751,931	4,985	7,882	27,931	1,008,179	1,691
Expenses:									
Salaries	30,703	203	26,305	147,730		908		204,413	1,236
Employee benefits	5,789	60	2,785	26,512		196		40,744	193
Professional Fees	14,229			106,254	4,985	1,500	1,500	47,546	
Supplies	2,502		1,283	40,246		2,561	19,053	1,529	2
Telephone	162	3	200	1,555		6		3,673	13
Postage and shipping				2					
Occupancy	1,616		205	16,069				8,756	81
Furniture and equipment	101			1,148				1,325	6
Depreciation and amortization	85			1,146				1,700	30
Printing and subscriptions	185		65	26,795		2,949	7,352	270	
Travel	6,674		484	17,682				10,999	21
Conferences and training	6,351		2,585	19,523			25	4,588	
Client assistance								166,677	
Professional dues			780						
Miscellaneous expense			255						
Subcontract	12,898			319,608				482,503	
Administration	5,713	47	5,077	25,322		175		36,398	193
Total expenses	87,008	313	40,024	749,592	4,985	8,295	27,930	1,011,121	1,775
Changes in net assets	\$ (4,889)	\$ (210)	\$ 6,894	\$ 2,339	\$ -	\$ (413)	\$ 1	\$ (2,942)	\$ (84)

Community Advocates, Inc.

SCHEDULE OF REVENUE AND EXPENSE BY PROGRAM

Year Ended December 31, 2023



COMMUNITY ADVOCATES
Where Meeting Basic Needs Inspires Hope

	Public Policy	Public Policy	Public Policy	Public Policy	Public Policy	Public Policy	Public Policy	Disability - County	Disability
Revenue:									
Contributions	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
United Way									
Foundation grants									
Federal grants	115,701						323,658		
State of Wisconsin grants		97,506		16,649		182,866			
Milwaukee County grants								45,000	
City of Milwaukee grants									
Waukesha County grants									
Other grants and revenue					3,674				63,410
Investment gain									
Rent revenue									
Miscellaneous revenue						-			
Releases from restrictions			-						
Total revenue	115,701	97,506	-	16,649	3,674	182,866	323,658	45,000	63,410
Expenses:									
Salaries	54,160	31,750	303	(120)	1,876	20,364	37,784	30,157	29,622
Employee benefits	9,552	5,542	85	(9)	259	3,384	6,611	6,470	5,464
Professional Fees	10,250	37,695		15,618		12,500	66,700		
Supplies	12,920	11,121			9	40,846	5,808	101	101
Telephone	945	292	18		20	183	421	411	550
Postage and shipping							5	1,230	
Occupancy	3,303	244	205		259	387	921	2,093	1,770
Furniture and equipment	570	57			24	83	312	215	215
Depreciation and amortization	443	68				105	251	675	558
Printing and subscriptions	1,280	4,041				12,834	3,159		
Travel	9,669	286				246	3,236		
Conferences and training	4,823	1,750					3,319		
Client assistance									
Professional dues	210			138			230		
Miscellaneous expense									
Subcontract						88,949	189,906		
Administration	9,319	5,200			338	3,403	6,401	4,971	5,103
Total expenses	117,444	98,046	611	15,627	2,785	183,284	325,064	46,323	43,383
Changes in net assets	\$ (1,743)	\$ (540)	\$ (611)	\$ 1,022	\$ 889	\$ (418)	\$ (1,406)	\$ (1,323)	\$ 20,027

Community Advocates, Inc.

SCHEDULE OF REVENUE AND EXPENSE BY PROGRAM

Year Ended December 31, 2023



COMMUNITY ADVOCATES
Where Meeting Basic Needs Inspires Hope

	Disability - County	Family Support Center	Family Support Center	Family Support Center	Family Support Center	Family Support Center	Family Support Center	Family Support Center	Family Support Center
Revenue:									
Contributions	\$ -	\$ 390	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
United Way		54,339							
Foundation grants									
Federal grants					67,551				
State of Wisconsin grants								86,000	49,323
Milwaukee County grants	46,120						79,378		
City of Milwaukee grants			56,540	12,362		77,689			
Waukesha County grants									
Other grants and revenue		50,000							
Investment gain									
Rent revenue									
Miscellaneous revenue		228					(300)		
Releases from restrictions		8,814							
Total revenue	46,120	113,771	56,540	12,362	67,551	77,689	79,078	86,000	49,323
Expenses:									
Salaries	34,618	13,745		9,928	50,416	61,667		54,831	36,533
Employee benefits	6,518	11,428		2,002		9,864		8,271	7,537
Professional Fees		642					9,300		
Supplies	69	282	13,000				22,172		
Telephone	333						2,887	18	138
Postage and shipping		36					9		
Occupancy	135	27,713	55,921		17,135		24,062	7,175	
Furniture and equipment	108	1,695					7,138		
Depreciation and amortization		7,390					4,224	13,684	
Printing and subscriptions							41		
Travel		150					2,909		
Conferences and training							962		
Client assistance		5,067					5,365		
Professional dues		35					2		
Miscellaneous expense		7					6		
Subcontract									
Administration	5,967	32,936		1,519		9,435		1,289	5,538
Total expenses	47,748	101,126	68,921	13,449	67,551	80,966	79,077	85,268	49,746
Changes in net assets	\$ (1,628)	\$ 12,645	\$ (12,381)	\$ (1,087)	\$ -	\$ (3,277)	\$ 1	\$ 732	\$ (423)

Community Advocates, Inc.

SCHEDULE OF REVENUE AND EXPENSE BY PROGRAM

Year Ended December 31, 2023



COMMUNITY ADVOCATES
Where Meeting Basic Needs Inspires Hope

	Family Support Center	Family Support Center	Family Support Center	Housing	Housing	Housing	Housing	Housing	Housing
Revenue:									
Contributions	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
United Way				27,251					
Foundation grants									
Federal grants									
State of Wisconsin grants	100,000								
Milwaukee County grants					(13,250)	15,331		85,608	-
City of Milwaukee grants			40,064	(2,700)			77,955		77,013
Waukesha County grants									
Other grants and revenue		50,000							
Investment gain									
Rent revenue									
Miscellaneous revenue									
Releases from restrictions				29,459	-				
Total revenue	100,000	50,000	40,064	54,010	(13,250)	15,331	77,955	85,608	77,013
Expenses:									
Salaries	62,004	36,447	31,541	5,165					82,938
Employee benefits	13,043	7,597	5,651	5,664					14,404
Professional Fees									
Supplies	9,705			2,538					
Telephone		125		6,241					
Postage and shipping				555					
Occupancy	11,853			13,585					
Furniture and equipment				2,051					
Depreciation and amortization	3,395			4,188					
Printing and subscriptions				430					
Travel				633					
Conferences and training				777					
Client assistance				2,351	118	(103,177)	76,389	(33,977)	
Professional dues				26					
Miscellaneous expense									
Subcontract									
Administration		6,572	2,872	7,332					12,690
Total expenses	100,000	50,741	40,064	51,536	118	(103,177)	76,389	(33,977)	110,032
Changes in net assets	\$ -	\$ (741)	\$ -	\$ 2,474	\$ (13,368)	\$ 118,508	\$ 1,566	\$ 119,585	\$ (33,019)

Community Advocates, Inc.

SCHEDULE OF REVENUE AND EXPENSE BY PROGRAM

Year Ended December 31, 2023



COMMUNITY ADVOCATES
Where Meeting Basic Needs Inspires Hope

	Housing	Housing	Housing	Housing	Housing	Housing	Housing	Housing	Housing
Revenue:									
Contributions	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
United Way									
Foundation grants					220,945	42,940			
Federal grants									
State of Wisconsin grants									
Milwaukee County grants									
City of Milwaukee grants		40,000	100,002	3,200			(4,027)	59,556	
Waukesha County grants	1,496,312								
Other grants and revenue									25,017
Investment gain									
Rent revenue									
Miscellaneous revenue									
Releases from restrictions					178,273	:			
Total revenue	1,496,312	40,000	100,002	3,200	399,218	42,940	(4,027)	59,556	25,017
Expenses:									
Salaries	99,413	30,778	69,853		131,010	18,753			16,796
Employee benefits	19,140	5,823	14,562		27,133	4,191			3,903
Professional Fees									76
Supplies	111				1,329	40			102
Telephone	1,040		2,138		2,248	249			249
Postage and shipping	1								
Occupancy	1,789				15,246	749			749
Furniture and equipment	3,492				1,096	95			145
Depreciation and amortization	558				3,682	240			240
Printing and subscriptions						140			50
Travel					1,581	40			
Conferences and training									
Client assistance	1,373,770				184,327	15,435		59,556	
Professional dues									
Miscellaneous expense									
Subcontract									
Administration	15,634	3,201	11,962		29,726	2,832			2,706
Total expenses	1,514,948	39,802	98,515	-	397,378	42,764	-	59,556	25,016
Changes in net assets	\$ (18,636)	\$ 198	\$ 1,487	\$ 3,200	\$ 1,840	\$ 176	\$ (4,027)	\$ -	\$ 1

Community Advocates, Inc.

SCHEDULE OF REVENUE AND EXPENSE BY PROGRAM

Year Ended December 31, 2023



COMMUNITY ADVOCATES
Where Meeting Basic Needs Inspires Hope

	Housing	Housing	Housing	Housing	Housing	Housing	Housing	Housing
Revenue:								
Contributions	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
United Way	113,263	-						
Foundation grants								
Federal grants								
State of Wisconsin grants						115,579		
Milwaukee County grants					50,740			
City of Milwaukee grants								111,641
Waukesha County grants								
Other grants and revenue		30,800					151,838	
Investment gain								
Rent revenue								
Miscellaneous revenue			(480)				(253)	
Releases from restrictions			2,736	6,262				
Total revenue	113,263	30,800	2,256	6,262	50,740	115,579	151,585	111,641
Expenses:								
Salaries	79,667		2,337		42,155	55,255	119,490	63,528
Employee benefits	13,126		707		8,585	9,937	23,481	9,865
Professional Fees	641	30,800						
Supplies	7,552			6,262				
Telephone	891					106	206	
Postage and shipping								
Occupancy	24,845							
Furniture and equipment	1,054							
Depreciation and amortization	8,961							
Printing and subscriptions	2,850							
Travel					432			
Conferences and training	565							
Client assistance	15,674					39,775		30,035
Professional dues								
Miscellaneous expense								
Subcontract								
Administration	13,024		691		2,488	8,887	18,502	8,051
Total expenses	168,850	30,800	3,735	6,262	53,660	113,960	161,679	111,479
Changes in net assets	\$ (55,587)	\$ -	\$ (1,479)	\$ -	\$ (2,920)	\$ 1,619	\$ (10,094)	\$ 162

Community Advocates, Inc.

SCHEDULE OF REVENUE AND EXPENSE BY PROGRAM

Year Ended December 31, 2023



COMMUNITY ADVOCATES
Where Meeting Basic Needs Inspires Hope

	Housing	Housing	Housing	Utility	Case Management	Case Management	Case Management	Case Management	Other 050,115,660, 131,
Revenue:									
Contributions	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
United Way									
Foundation grants					50,000				
Federal grants					1,152,252				
State of Wisconsin grants						49,754			
Milwaukee County grants	12,498,348		1,336,112	1,769,267					
City of Milwaukee grants							(316)		
Waukesha County grants									
Other grants and revenue				23,817					
Investment gain									
Rent revenue									
Miscellaneous revenue			(949)		145,245			39,267	85
Releases from restrictions		2,189							
Total revenue	12,498,348	2,189	1,335,163	1,793,084	1,347,497	49,754	(316)	39,267	85
Expenses:									
Salaries	623,769		222,634	1,119,226	310,160			15,627	56,377
Employee benefits	125,862		50,426	239,584	59,203			3,393	9,660
Professional Fees	1,281		3,844	7,320	2,826				
Supplies	3,038		1,071	27,967	2,054	2,642		1,288	15,601
Telephone	22,231		4,545	20,958	3,403			310	
Postage and shipping	770		455	4,822	242			1,356	
Occupancy	79,592		22,650	129,960	12,088			2,850	(65,776)
Furniture and equipment	16,569		5,432	23,864	1,871			108	15
Depreciation and amortization	10,137		3,143	19,858	1,025			582	
Printing and subscriptions	79		71	70	70				15
Travel				1,778	16,972				
Conferences and training				1,565	133				3,850
Client assistance	11,384,864	2,189	969,968		893,219	48,218			1,233
Professional dues									
Miscellaneous expense									22,698
Subcontract									
Administration	105,360		41,773	186,599	53,774			2,604	
Total expenses	12,373,552	2,189	1,326,012	1,783,571	1,357,040	50,860	-	28,118	43,673
Changes in net assets	\$ 124,796	\$ -	\$ 9,151	\$ 9,513	\$ (9,543)	\$ (1,106)	\$ (316)	\$ 11,149	\$ (43,588)

Community Advocates, Inc.

SCHEDULE OF REVENUE AND EXPENSE BY PROGRAM

Year Ended December 31, 2023



COMMUNITY ADVOCATES
Where Meeting Basic Needs Inspires Hope

	Brighter Futures	Fatherhood	Women's Center Shelter	Women's Center Shelter	Women's Center Shelter	Women's Center Shelter	DV Shelter	DV Shelter	DV Shelter
Revenue:									
Contributions	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	8,325	
United Way			18,697					15,145	
Foundation grants							2,391	13,000	
Federal grants									
State of Wisconsin grants	1,075,000			93,133	125,500	60,561			30,000
Milwaukee County grants		149,404							
City of Milwaukee grants									
Waukesha County grants									
Other grants and revenue									
Investment gain									
Rent revenue									
Miscellaneous revenue									
Releases from restrictions			21,996					15,816	
Total revenue	1,075,000	149,404	40,693	93,133	125,500	60,561	2,391	52,286	30,000
Expenses:									
Salaries	68,014	52,733		51,772	58,275		1,802	30,309	21,697
Employee benefits	10,131	9,199		9,974	11,024		221	3,760	6,010
Professional Fees	15,700	66,800	38,480	15,950	33,760	50,290		642	
Supplies	4,970	11,411		282	426	1,699		5,856	4,016
Telephone	813	505	977	964	635			2,221	
Postage and shipping		15	3					11	
Occupancy	9,713	8,181		5,867	5,867	8,149		829	10
Furniture and equipment	1,246	477		393	805			263	
Depreciation and amortization	1,878	1,146		816	816	1,133		2,249	
Printing and subscriptions	1,106				68			54	72
Travel	1,349	185		859	1,316		20	2,124	
Conferences and training	1,232			400	1,585	490		973	
Client assistance					550			366	
Professional dues					4,013			42	
Miscellaneous expense								14	
Subcontract	953,071								
Administration	11,647	9,038		8,764	9,997		329	7,055	3,928
Total expenses	1,080,870	159,690	39,460	96,041	129,137	61,761	2,372	56,768	35,733
Changes in net assets	\$ (5,870)	\$ (10,286)	\$ 1,233	\$ (2,908)	\$ (3,637)	\$ (1,200)	\$ 19	\$ (4,482)	\$ (5,733)

Community Advocates, Inc.

SCHEDULE OF REVENUE AND EXPENSE BY PROGRAM

Year Ended December 31, 2023



COMMUNITY ADVOCATES
Where Meeting Basic Needs Inspires Hope

	DV Shelter	DV Shelter	DV Shelter	DV Shelter	DV Shelter	DV Shelter	DV Shelter	DV Shelter	DV Shelter
Revenue:									
Contributions	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
United Way									
Foundation grants									
Federal grants									
State of Wisconsin grants	60,996					115,000	75,304		94,437
Milwaukee County grants		26,777							
City of Milwaukee grants			22,198	(273)	100,056			100,000	
Waukesha County grants									
Other grants and revenue								31,530	
Investment gain									
Rent revenue									
Miscellaneous revenue									
Releases from restrictions									
Total revenue	60,996	26,777	22,198	(273)	100,056	115,000	75,304	131,530	94,437
Expenses:									
Salaries	45,222	2,282		(995)	80,122	73,117	40,434		45,980
Employee benefits	8,248	334		(417)	13,812	16,995	7,718		8,784
Professional Fees									9,771
Supplies	629		4,000			4,530	9,252		2,380
Telephone	85			25		66	17		
Postage and shipping									
Occupancy		12,382	21,225			19,094	19,654		202
Furniture and equipment		2,649					4,197		100
Depreciation and amortization		8,247				118			
Printing and subscriptions	73								73
Travel	7								429
Conferences and training									2,500
Client assistance						90	4,150		18,945
Professional dues									
Miscellaneous expense									
Subcontract								133,079	
Administration	7,703	884		(184)	11,075	14,334	7,542		8,099
Total expenses	61,967	26,778	25,225	(1,571)	105,009	128,344	92,964	133,079	97,263
Changes in net assets	\$ (971)	\$ (1)	\$ (3,027)	\$ 1,298	\$ (4,953)	\$ (13,344)	\$ (17,660)	\$ (1,549)	\$ (2,826)

Community Advocates, Inc.

SCHEDULE OF REVENUE AND EXPENSE BY PROGRAM

Year Ended December 31, 2023



COMMUNITY ADVOCATES
Where Meeting Basic Needs Inspires Hope

	Autumn West	HONC	Autumn West	HONC	HONC	Autumn West	HONC	HONC	Warm	HONC
Revenue:										
Contributions	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250	\$ -	\$ -	\$ -	\$ -
United Way						24,384				
Foundation grants										2,000
Federal grants						415,076				
State of Wisconsin grants			2,636							
Milwaukee County grants										
City of Milwaukee grants				10,821	160,864		(50,106)	(382)		
Waukesha County grants										
Other grants and revenue	47,730								98,995	(11,413)
Investment gain										
Rent revenue										
Miscellaneous revenue						2,688			212	
Releases from restrictions		76,074			60,000	66,359			25,000	22,204
Total revenue	47,730	76,074	2,636	10,821	220,864	508,757	(50,106)	(382)	124,207	12,791
Expenses:										
Salaries				7,614	171,735	303,913			73,051	9,793
Employee benefits				(1,085)	33,929	52,369			9,406	4,174
Professional Fees	41,030									
Supplies			550			15,687			1,435	1,693
Telephone						3,733			2	4,127
Postage and shipping										
Occupancy						113,035			858	
Furniture and equipment						4,882				246
Depreciation and amortization		76,074								
Printing and subscriptions										60
Travel					121	1,286				1,579
Conferences and training						376				596
Client assistance			2,086			1,493				1,829
Professional dues						26				
Miscellaneous expense										(46)
Subcontract										
Administration				480	29,323	52,783			16,130	2,724
Total expenses	41,030	76,074	2,636	7,009	235,108	549,583	-	-	100,882	26,775
Changes in net assets	\$ 6,700	\$ -	\$ -	\$ 3,812	\$ (14,244)	\$ (40,826)	\$ (50,106)	\$ (382)	\$ 23,325	\$ (13,984)

Community Advocates, Inc.

SCHEDULE OF REVENUE AND EXPENSE BY PROGRAM

Year Ended December 31, 2023



COMMUNITY ADVOCATES
Where Meeting Basic Needs Inspires Hope

	FSET	My Home	Total
Revenue:			
Contributions	\$ -	\$ -	\$ 255,420
United Way			265,619
Foundation grants			331,276
Federal grants	1,300,175		3,519,161
State of Wisconsin grants	-		3,770,178
Milwaukee County grants		190,913	17,053,451
City of Milwaukee grants			1,001,967
Waukesha County grants			1,496,312
Other grants and revenue			608,596
Investment gain			11,420
Rent revenue			344,736
Miscellaneous revenue			197,792
Releases from restrictions	-		568,776
Total revenue	1,300,175	190,913	29,424,704
Expenses:			
Salaries	853,592	124,057	7,101,760
Employee benefits	171,160	24,789	1,370,114
Professional Fees		921	922,267
Supplies	13,674	152	394,429
Telephone	7,279	1,825	121,146
Postage and shipping	35	14	12,023
Occupancy	85,660	4,569	1,150,406
Furniture and equipment	12,228	547	124,279
Depreciation and amortization	16,280	1,293	284,349
Printing and subscriptions	1,074		92,916
Travel	219	4,674	109,445
Conferences and training			70,571
Client assistance		149	15,167,280
Professional dues			12,426
Miscellaneous expense	916		37,533
Subcontract			2,180,014
Administration	145,696	21,275	-
Total expenses	1,307,813	184,265	29,150,958
Changes in net assets	\$ (7,638)	\$ 6,648	\$ 273,746