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COMMUNITY ADVOCATES  
Where Meeting Basic Needs Inspires Hope

The background of the lower half of the cover is a grayscale photograph of a brick building facade. A sign on the building is partially visible, showing the text 'COMMUNITY ADVOCATES' and '728 N. JAMES LOVELL ST.' in a stylized font. The text 'COMMUNITY ADVOCATES' is in a light green color, while 'ANNUAL REPORT' and '2022' are in a darker green. There are also two small green squares and a horizontal line to the right of the year.

COMMUNITY ADVOCATES  
**ANNUAL REPORT**  
2022

728 N. James Lovell St.  
Milwaukee, WI 53233-2408

414-449-4777

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# MISSION AND VISION

## OUR MISSION

To provide individuals and families with advocacy and services that meet their basic needs so they may live in dignity.

## OUR VISION

A community in which each person envisions a future with hope.



MILWAUKEE WOMEN'S CENTER

Where Abuse Ends and Hope Begins

A Division of Community Advocates



COMMUNITY ADVOCATES

Where Meeting Basic Needs Inspires Hope



COMMUNITY ADVOCATES

Where Meeting Basic Needs Inspires Hope

Public Policy Institute

You can learn more about our programs and services by visiting our website at [communityadvocates.net](http://communityadvocates.net).

To follow us on Facebook, please visit [facebook.com/CommunityAdvocatesMilwaukee](https://facebook.com/CommunityAdvocatesMilwaukee).

*Thank You for Your Interest in Our Work!*



# CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

## YEARS ENDED DECEMBER 31, 2022

Assets	2022
<b>Current assets:</b>	
Cash and cash equivalents	\$3,672,238
Investments	-
<b>Receivables:</b>	
Grants	\$3,753,707
Pledges - Current portion	\$151,459
Prepaid expenses and deposits	\$73,369
<b>Total current assets</b>	<b>\$7,650,773</b>
<b>Restricted assets:</b>	
Restricted cash - Client trust	\$188,513
<b>Total restricted assets</b>	<b>\$188,513</b>
<b>Property and equipment:</b>	
Operating lease asset, net of accumulated amortization	\$151,535
Financing lease asset, net of accumulated amortization	\$48,335
Land, buildings and improvements	\$10,152,123
Furniture and equipment	\$1,082,536
Vehicle	\$39,872
<b>Total property and equipment</b>	<b>\$11,474,401</b>
Less accumulated depreciation	(\$5,347,230)
<b>Property and equipment - Net</b>	<b>\$6,127,171</b>
<b>Other assets:</b>	
Notes Receivable	\$728,850
Investments	\$34,295
<b>Total other assets</b>	<b>\$763,145</b>
<b>TOTAL ASSETS</b>	<b>\$14,729,602</b>

# CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

## YEARS ENDED DECEMBER 31, 2022

<i>Liabilities and Net Assets</i>		2022
<b>Current liabilities:</b>		
Current portion of notes payable		\$231,184
Current portion of lease liability - operating		\$59,800
Current portion of lease liability - financing		\$30,562
Accounts payable		\$875,155
Accrued payroll and related liabilities		\$554,309
Grant advance liability		\$3,698,244
Other accrued expenses		\$12,966
<b>Total current liabilities</b>		<b>\$5,462,220</b>
Client trust payable		\$192,147
<b>Long-term liabilities:</b>		
Lease liability - operating, net of current portion		\$93,278
Lease liability - financing, net of current portion		\$17,956
Notes payable, less current portion		\$2,261,963
<b>Total long-term liabilities</b>		<b>\$2,373,197</b>
<b>Total liabilities</b>		<b>\$8,027,564</b>
<b>Net assets:</b>		
Unrestricted		\$4,841,782
Temporarily restricted		\$1,860,256
<b>Total net assets</b>		<b>\$6,702,038</b>
<b>TOTAL LIABILITIES AND NET ASSETS</b>		<b>\$14,729,602</b>

### WHERE FUNDS COME FROM

Milwaukee County	70%	\$33,036,246
Federal Agencies	7%	\$3,285,237
Waukesha County	7%	\$3,280,419
State of Wisconsin	7%	\$3,202,752
Other	4%	\$1,695,118
City of Milwaukee	3%	\$1,344,650
Grants/Donations	2%	\$1,118,849
<b>Total</b>	<b>100%</b>	<b>\$46,963,271</b>

### WHAT FUNDS PAY FOR

Basic Needs	77%	\$36,065,255
Public Policy Institute	8%	\$3,611,135
Behavioral Health	5%	\$2,370,162
Milwaukee Women's Center	4%	\$1,849,302
Administration	3%	\$1,210,135
FSET	2%	\$1,087,251
Other	1%	\$457,622
Fundraising	<1%	\$112,997
<b>Total</b>	<b>100%</b>	<b>\$46,763,859</b>

Please see pp. 16-27 for additional financial information

# ORGANIZATION HISTORY

## COMMUNITY ADVOCATES

In September 1976, Community Advocates opened in a small storefront on Milwaukee's north side to provide basic services for Milwaukee's poorest families and individuals. Three volunteers – Community Advocates' first Executive Director & Board President, Ramon Wagner (a former priest in the Catholic Church); Secretary/Treasurer and Associate Director, Sharon Kusmirek; and Vice-President, Myron Wagner – started the agency with the ambition to provide basic life-sustaining services for Milwaukee's neediest individuals and their families until they could move forward on their own.

In its early years, Community Advocates developed a community-wide role in advocating for the interests of its client groups, ensuring that governmental agency decision-making was fair, based on clearly defined criteria, and always respectful of the clients' need for services. The agency also became a key driver of a coalition-building approach to marshaling resources to address the community's social service needs. Program development involved income supports, housing, medical access, utility disruption, and disability advocacy. These frontline operations continue today as key pillars of the agency's programming.

**Community Advocates was founded as a general advocacy agency with the vision of providing fundamental assistance and information to Milwaukee's low-income and disadvantaged populations living in a community in which each person envisions a future with hope. Our mission is to provide individuals and families with advocacy and services to meet their basic needs so they may live in dignity. Addressing peoples' needs at the most basic levels is why the agency was created and it continues to be its main focus to this day.**

Community Advocates provides skilled and results-focused advocacy services to individuals and families experiencing extremely difficult basic needs, heat/utilities, and housing challenges. The strategies used include one-on-one advocacy, trauma-informed case management, representation, information/referral, crisis intervention, education, systems advocacy, and coalition building. Programs are focused on serving Milwaukee's low-income population but are available to any person or family in need regardless of their income level. Currently, Community Advocates operates over 40 programs offered through four divisions providing a continuum of direct programs and services to men, women, and children in Milwaukee County designed to ensure that all families or individuals are able to meet their needs. The successes on the following page highlight the agency's accomplishments in 2022.



# ORGANIZATION HISTORY

## COMMUNITY ADVOCATES

**1976 - 2005**

During Ramon Wagner's tenure as Community Advocates' Executive Director from 1976 – 2005, he brought a vision and passion to his work and left behind an organization with tremendous heart, and it is in his spirit of service that the agency continues to move forward. Leaving behind a staff of 30 and a budget of \$5M in at the time of his death in 2005, Ramon and Community Advocates had developed a community-wide role in advocating for the interests of its client groups, ensuring that governmental agency decision-making was fair, based on clearly defined criteria, and always respectful of the clients needing services.

**2005 - 2014**

Ramon embodied the vision and spirit of Community Advocates and was a mentor and father figure to the agency's future leaders. Joseph Volk succeeded Mr. Wagner as Executive Director in 2005, a position he held until early 2014 and in September 2014, the Community Advocates Board named Andi Elliott, who had worked for Community Advocates for more than 20 years, to serve as the CEO, a position she continues to hold.

**LATTER  
2000'S**

The latter half of the 2000's was a period of growth and expansion for Community Advocates as the agency created the Public Policy Institute (2008) and merged with the Milwaukee Women's Center (2007) and the Bottomless Closet (2011). Community Advocates also served as the receivership for the transfer of homeless programs from the American Red Cross (2009) and Social Development Commission (2010). These mergers presented Community Advocates with an opportunity to enhance the scope of services to men, women, and children in Milwaukee County in the areas of domestic abuse, addiction treatment, behavioral health, and homelessness. Soon thereafter, the agency developed and implemented an organizational restructuring plan resulting in expanded program service contracts and financial stability.





# 2022 ACCOMPLISHMENTS

## BASIC NEEDS

- 2,000 individuals lived in households, which received homeless prevention and housing assistance so that they could live in safe and affordable housing.
- 9,904 emergency rent assistance applications were processed, and 6,394 landlords were engaged with information on emergency rental assistance and eviction diversion prevention tools through the U.S. Treasury Emergency Rental Assistance Program.
- 444 adults and 613 children received intensive case management services and support to increase housing stability, school stability, and financial stability.
- 29,607 Energy Assistance applications were processed to provide needed financial assistance and payment plans for these families to maintain their utilities.
- 7,088 individuals completed Crisis applications to prevent disconnection or have their utilities restored.
- 133 consumers received assistance with filing for SSI/SSDI benefits.
- 74 individuals with disabling conditions received protective payee and financial management services.

## BEHAVIORAL HEALTH

- 46 individuals safely and stably housed at the Autumn West Safe Haven.
- 190 men and women living on the street were outreached by the Homeless Outreach Program.
- The Autumn West Permanent Housing Program provided immediate access to safe and affordable housing to 102 Milwaukee residents who have been identified as chronically homeless and living with a disability.

## MILWAUKEE WOMEN'S CENTER

- 138 adults and 77 children received emergency transportation, safe housing, support, and comprehensive domestic violence services through the Milwaukee Women's Center Domestic Violence Emergency Shelter.
- 99 low-income women and men and 156 children experiencing homelessness received shelter and assistance through the Family Support Center Emergency Shelter for families.
- The Older Abused Women's Program provided support, advocacy, and personalized services to 28 women age 50 and older who were abused physically, emotionally, and/or financially by their spouses, partners, adult children or older grandchildren.
- 103 men learned how to become better dads and role models through their enrollment in the FIRE Program.
- Of the 211 men who began batterers' prevention and intervention education, 165 successfully completed the program.
- 31 women received intensive, outpatient treatment through the POWER Program to overcome substance use disorders.
- 27 men and women received outpatient substance use disorder treatment through the Family Intervention Program, which provides treatment and support to African American and Latino families.
- The Bottomless Closet provided career appropriate free clothing to support 101 women and 45 men who were seeking employment opportunities.



# 2022 ACCOMPLISHMENTS

## PUBLIC POLICY INSTITUTE

- 49 families at risk of formal Milwaukee County Child Protective Services involvement were connected with supportive case management services, peer support, and home visitation by the Stronger Families Milwaukee Program.
- Policy Team addressed healthy housing, Transitional Jobs, re-entry supports, equitable green jobs, behavioral health care for job-seekers, and the Child Tax Credit.
- Alliance for Wisconsin Youth SE Region distributed 1,200 medication lock bags and 2,800 drug deactivation kits.
- 950+ youth benefited from life skills training, mentoring, or family strengthening via Brighter Futures Initiative-MKE's partners.
- 940 people participated in healthy RISE Drug Free MKE-sponsored activities.
- 30,000+ prevention materials distributed by RISE Drug Free MKE.
- 112 surveys collected by City of Milwaukee Tobacco Free Alliance from LGBTQ+ individuals on their experiences with substances.
- Mental Health and Wellness Trainings provided to 482 people, with 2,013 Mental Health and Wellness Resource Guides distributed.

## FUNDING SOURCES



MILWAUKEE COUNTY  
Health & Human Services



Greater Milwaukee  
& Waukesha County





# 2022

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U.S. Dept. Housing & Urban Development  
City of Milwaukee Community Development Grants Administration  
State of Wisconsin, Department of Children & Families

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United Way of Greater Milwaukee & Waukesha County  
Housing Action Coalition of Waukesha County  
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**Schedule of Revenue and Expense by Program**  
Year Ended December 31, 2022

	Administration	Leased Space	Fundraising	Public Policy	Public Policy	Public Policy	Public Policy	Public Policy
<b>Revenue:</b>								
Contributions	\$ -	\$ -	\$ 345,280	\$ -	\$ -	\$ -	\$ -	\$ -
United Way	-	-	17,668	-	-	-	-	-
Foundation grants	-	-	-	-	-	-	-	-
Grant - Paycheck Protection Program	-	-	-	-	-	-	-	-
Federal grants	-	-	-	102,882	-	-	-	-
State of Wisconsin grants	-	-	-	-	105,422	12,529	122,965	33,800
Milwaukee County grants	-	-	-	-	-	-	-	-
City of Milwaukee grants	-	-	-	-	-	-	-	-
Waukesha County Grants	-	-	-	-	-	-	-	-
Other grants and revenue	-	-	-	-	-	-	-	-
Investment gain (loss)	-	-	(7,550)	-	-	-	-	-
Rent	-	376,730	-	-	-	-	-	-
Miscellaneous revenue	1,248	-	3,058	-	163	-	-	-
Releases from restriction	-	-	-	-	-	-	-	-
<b>Total revenue</b>	<b>1,248</b>	<b>376,730</b>	<b>358,456</b>	<b>102,882</b>	<b>105,585</b>	<b>12,529</b>	<b>122,965</b>	<b>33,800</b>
<b>Expenses:</b>								
Salaries	699,933	-	86,102	38,857	55,463	8,157	29,445	21,513
Employee benefits	86,202	-	12,359	8,507	10,304	1,468	5,664	3,491
Professional Fees	222,754	-	-	23,500	4,710	2,640	10,710	-
Supplies	16,044	721	85	936	11,298	400	6,530	116
Telephone	13,059	52,543	771	968	1,581	62	506	558
Postage and shipping	1,758	1	490	-	67	-	2	240
Occupancy	124,038	224,750	309	5,874	3,374	-	1,738	1,722
Furniture and equipment	11,691	7,725	1,607	126	174	-	274	173
Depreciation and amortization	6,405	71,446	-	1,343	159	-	106	106
Printing and subscriptions	4,609	-	7,359	12,977	3,069	-	1,394	643
Travel	3,436	40	-	299	3,544	521	24,928	498
Conferences and training	2,379	-	578	2,857	1,435	-	21,840	1,179
Client assistance	20	-	-	-	-	-	17	-
Professional dues	4,003	-	1,240	202	-	-	-	-
Miscellaneous expense	13,804	-	2,097	-	-	-	-	-
Subcontract	-	-	-	-	-	-	14,919	-
Administration	(1,205,315)	-	14,641	6,555	9,464	1,431	5,229	3,710
<b>Total expenses</b>	<b>4,820</b>	<b>357,226</b>	<b>127,638</b>	<b>103,001</b>	<b>104,642</b>	<b>14,679</b>	<b>123,302</b>	<b>33,949</b>
<b>Changes in net assets</b>	<b>\$ (3,572)</b>	<b>\$ 19,504</b>	<b>\$ 230,818</b>	<b>\$ (119)</b>	<b>\$ 943</b>	<b>\$ (2,150)</b>	<b>\$ (337)</b>	<b>\$ (149)</b>

**Community Advocates, Inc. and Affiliates**  
**Schedule of Revenue and Expense by Program**  
Year Ended December 31, 2022

	Public Policy	Public Policy	Public Policy	Public Policy	Public Policy	Public Policy	Public Policy	Public Policy
<b>Revenue:</b>								
Contributions	\$ -	\$ 17,047	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
United Way	-	-	-	-	-	-	-	-
Foundation grants	-	16,097	-	-	-	-	-	-
Grant - Paycheck Protection Program	-	-	-	-	-	-	-	-
Federal grants	-	-	-	-	-	-	110,867	-
State of Wisconsin grants	-	-	-	-	-	603,579	-	135,143
Milwaukee County grants	-	-	760,000	-	-	-	-	-
City of Milwaukee grants	-	-	-	-	-	-	-	-
Waukesha County Grants	-	-	-	-	-	-	-	-
Other grants and revenue	-	-	-	3,338	52,118	-	-	-
Investment gain (loss)	-	-	-	-	-	-	-	-
Rent	-	-	-	-	-	-	-	-
Miscellaneous revenue	3,866	3,175	-	-	-	-	-	3,478
Releases from restriction	-	47,901	-	-	-	-	-	-
<b>Total revenue</b>	<b>3,866</b>	<b>84,220</b>	<b>760,000</b>	<b>3,338</b>	<b>52,118</b>	<b>603,579</b>	<b>110,867</b>	<b>138,621</b>
<b>Expenses:</b>								
Salaries	155	56,315	148,373	-	1,610	138,599	67,616	89,815
Employee benefits	15	8,613	28,066	-	246	24,192	12,349	12,767
Professional Fees	-	118	63,912	3,160	50,000	16,089	11,168	26,569
Supplies	-	-	31,764	-	-	5,071	1,166	88
Telephone	1	239	3,625	-	7	2,506	1,725	1,086
Postage and shipping	-	1	31	-	-	-	-	-
Occupancy	-	-	11,584	-	-	4,267	3,537	4,456
Furniture and equipment	-	-	1,995	-	-	573	231	170
Depreciation and amortization	-	-	971	-	-	464	212	571
Printing and subscriptions	-	2,634	32,487	-	-	196	295	-
Travel	-	5,003	36,917	-	-	9,534	1,621	38
Conferences and training	-	1,437	25,335	178	-	3,420	762	-
Client assistance	-	-	-	-	-	46,619	-	-
Professional dues	-	-	-	-	-	-	-	-
Miscellaneous expense	-	-	-	-	-	-	-	-
Subcontract	-	-	349,110	-	-	330,888	-	-
Administration	16	9,861	25,830	-	256	21,541	11,529	15,601
<b>Total expenses</b>	<b>187</b>	<b>84,221</b>	<b>760,000</b>	<b>3,338</b>	<b>52,119</b>	<b>603,959</b>	<b>112,211</b>	<b>151,161</b>
<b>Changes in net assets</b>	<b>\$ 3,679</b>	<b>\$ (1)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>(1) \$</b>	<b>(380) \$</b>	<b>(1,344) \$</b>	<b>(12,540)</b>

**Community Advocates, Inc. and Affiliates**  
**Schedule of Revenue and Expense by Program**  
Year Ended December 31, 2022

	Public Policy	Public Policy	Public Policy	Public Policy	Public Policy	Disability - County	Disability	Disability - County
Revenue:								
Contributions	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
United Way	-	-	-	-	-	-	-	-
Foundation grants	20,000	-	-	-	-	-	-	-
Grant - Paycheck Protection Program	-	-	-	-	-	-	-	-
Federal grants	-	-	-	-	302,617	-	-	-
State of Wisconsin grants	96,495	15,850	-	138,846	-	-	-	-
Milwaukee County grants	-	-	-	-	-	45,000	-	45,482
City of Milwaukee grants	-	-	-	-	-	-	-	-
Waukesha County Grants	-	-	-	-	-	-	-	-
Other grants and revenue	-	-	9,427	-	-	-	84,160	-
Investment gain (loss)	-	-	-	-	-	-	-	-
Rent	-	-	-	-	-	-	-	-
Miscellaneous revenue	-	-	-	-	-	-	-	-
Releases from restriction	-	-	-	-	-	-	-	-
<b>Total revenue</b>	<b>116,495</b>	<b>15,850</b>	<b>9,427</b>	<b>138,846</b>	<b>302,617</b>	<b>45,000</b>	<b>84,160</b>	<b>45,482</b>
Expenses:								
Salaries	78,421	14,271	5,558	20,261	61,156	30,823	33,154	34,470
Employee benefits	14,192	1,953	604	3,142	11,733	7,329	5,728	5,483
Professional Fees	456	-	-	-	61,528	-	-	-
Supplies	146	11	30	30,676	1,707	85	85	42
Telephone	1,234	146	271	1,055	367	873	939	558
Postage and shipping	46	-	-	-	-	1,805	-	-
Occupancy	5,882	68	2,742	682	452	2,101	1,737	155
Furniture and equipment	174	19	49	174	4	140	140	70
Depreciation and amortization	1,060	9	32	106	159	644	513	-
Printing and subscriptions	214	-	-	14,960	2,451	-	-	-
Travel	39	-	-	5,022	3,418	-	-	-
Conferences and training	-	-	-	1,215	435	-	-	-
Client assistance	-	-	-	-	-	-	-	-
Professional dues	-	-	-	-	-	-	-	-
Miscellaneous expense	-	-	-	-	-	-	-	-
Subcontract	-	-	-	57,993	150,013	-	-	-
Administration	12,702	2,439	936	3,546	10,296	5,450	6,032	6,143
<b>Total expenses</b>	<b>114,566</b>	<b>18,916</b>	<b>10,222</b>	<b>138,832</b>	<b>303,719</b>	<b>49,250</b>	<b>48,328</b>	<b>46,921</b>
Changes in net assets	\$ 1,929	\$ (3,066)	\$ (795)	\$ 14	\$ (1,102)	\$ (4,250)	\$ 35,832	\$ (1,439)

**Community Advocates, Inc. and Affiliates**  
**Schedule of Revenue and Expense by Program**

Year Ended December 31, 2022

	Family Support Center	Family Support Center	Family Support Center	Family Support Center	Family Support Center	Family Support Center	Family Support Center	Family Support Center
Revenue:								
Contributions	\$ 5,461	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
United Way	57,829	-	-	-	-	-	-	-
Foundation grants	-	-	-	-	-	-	-	-
Grant - Paycheck Protection Program	-	-	-	-	-	-	-	-
Federal grants	-	-	-	50,235	-	-	-	-
State of Wisconsin grants	-	-	-	-	-	-	101,095	50,000
Milwaukee County grants	-	-	-	-	-	79,378	-	-
City of Milwaukee grants	-	72,599	30,653	-	62,245	-	-	-
Waukesha County Grants	-	-	-	-	-	-	-	-
Other grants and revenue	-	-	-	-	-	-	-	-
Investment gain (loss)	-	-	-	-	-	-	-	-
Rent	-	-	-	-	-	-	-	-
Miscellaneous revenue	322	-	-	-	-	-	-	-
Releases from restriction	60,928	-	-	-	-	-	-	-
<b>Total revenue</b>	<b>124,540</b>	<b>72,599</b>	<b>30,653</b>	<b>50,235</b>	<b>62,245</b>	<b>79,378</b>	<b>101,095</b>	<b>50,000</b>
Expenses:								
Salaries	37,089	-	23,348	26,756	47,349	-	68,997	35,996
Employee benefits	25,253	-	3,145	-	6,459	-	11,576	7,686
Professional Fees	7,510	-	-	-	-	6,250	-	-
Supplies	7,149	14,844	-	-	-	18,833	-	-
Telephone	34	-	-	-	-	3,696	-	-
Postage and shipping	18	-	-	-	-	-	-	-
Occupancy	22,348	57,643	-	2,905	-	25,688	5,983	-
Furniture and equipment	13	-	-	-	-	9,161	-	-
Depreciation and amortization	6,790	-	-	-	-	2,804	14,539	-
Printing and subscriptions	26	-	-	-	-	3,803	-	-
Travel	120	-	-	-	-	5,638	-	-
Conferences and training	86	-	-	-	-	2,899	-	-
Client assistance	12,773	-	-	-	-	606	-	-
Professional dues	1,036	-	-	-	-	-	-	-
Miscellaneous expense	301	-	-	-	-	-	-	-
Subcontract	-	-	-	-	-	-	-	-
Administration	39,339	-	4,161	-	8,437	-	-	6,318
<b>Total expenses</b>	<b>159,885</b>	<b>72,487</b>	<b>30,654</b>	<b>29,661</b>	<b>62,245</b>	<b>79,378</b>	<b>101,095</b>	<b>50,000</b>
Changes in net assets	\$ (35,345)	\$ 112	\$ (1)	\$ 20,574	\$ -	\$ -	\$ -	\$ -

**Community Advocates, Inc. and Affiliates**  
**Schedule of Revenue and Expense by Program**  
Year Ended December 31, 2022

	Family Support Center	Housing	Housing	Housing	Housing	Housing	Housing	Housing
Revenue:								
Contributions	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
United Way	-	29,461	-	-	-	-	-	-
Foundation grants	-	-	-	-	-	-	-	-
Grant - Paycheck Protection Program	-	-	-	-	-	-	-	-
Federal grants	-	-	-	-	-	-	-	-
State of Wisconsin grants	122,400	-	-	-	-	-	-	-
Milwaukee County grants	-	-	1,120,000	6,093,569	-	-	295,275	-
City of Milwaukee grants	-	-	-	-	-	-	-	68,637
Waukesha County Grants	-	-	-	-	-	-	-	-
Other grants and revenue	-	-	-	-	-	-	-	-
Investment gain (loss)	-	-	-	-	-	-	-	-
Rent	-	-	-	-	-	-	-	-
Miscellaneous revenue	-	6,600	-	131,532	-	-	-	-
Releases from restriction	-	29,457	-	-	2,165	-	-	-
<b>Total revenue</b>	<b>122,400</b>	<b>65,518</b>	<b>1,120,000</b>	<b>6,225,101</b>	<b>2,165</b>	<b>-</b>	<b>295,275</b>	<b>68,637</b>
Expenses:								
Salaries	97,216	397	65,197	338,461	-	-	47,461	-
Employee benefits	9,459	1,591	12,600	68,374	-	-	10,317	-
Professional Fees	-	-	1,670	3,772	-	-	454	-
Supplies	289	4,273	703	5,634	-	-	257	-
Telephone	-	4,093	2,351	5,967	-	-	3,450	-
Postage and shipping	-	1,004	96	502	-	-	87	-
Occupancy	10,545	15,286	6,937	22,520	-	-	7,724	-
Furniture and equipment	-	1,591	279	5,342	-	-	727	-
Depreciation and amortization	4,891	3,270	1,093	3,662	-	-	1,465	-
Printing and subscriptions	-	600	-	200	-	-	-	-
Travel	-	1,791	-	-	-	-	-	-
Conferences and training	-	5	-	-	-	-	-	-
Client assistance	-	28,574	1,000,676	5,921,780	3,115	8,250	322,797	68,637
Professional dues	-	-	-	-	-	-	-	-
Miscellaneous expense	-	-	-	-	-	-	-	-
Subcontract	-	-	-	-	-	-	-	-
Administration	-	891	10,231	41,453	-	-	20,181	-
<b>Total expenses</b>	<b>122,400</b>	<b>63,366</b>	<b>1,101,833</b>	<b>6,417,667</b>	<b>3,115</b>	<b>8,250</b>	<b>414,920</b>	<b>68,637</b>
Changes in net assets	\$ -	\$ 2,152	\$ 18,167	\$ (192,566)	\$ (950)	\$ (8,250)	\$ (119,645)	-



**Community Advocates, Inc. and Affiliates**  
**Schedule of Revenue and Expense by Program**  
Year Ended December 31, 2022

	Housing	Housing	Housing	Housing	Housing	Housing	Housing	Housing
<b>Revenue:</b>								
Contributions	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
United Way	-	-	-	-	-	-	-	-
Foundation grants	-	-	-	-	-	208,799	-	-
Grant - Paycheck Protection Program	-	-	-	-	-	-	-	-
Federal grants	-	-	-	-	-	-	-	-
State of Wisconsin grants	-	-	-	-	-	-	-	-
Milwaukee County grants	-	-	-	-	-	-	57,178	-
City of Milwaukee grants	112,000	-	-	100,000	1,476	-	-	150,697
Waukesha County Grants	-	1,648,607	1,631,812	-	-	-	-	-
Other grants and revenue	-	-	-	-	-	-	-	-
Investment gain (loss)	-	-	-	-	-	-	-	-
Rent	-	-	-	-	-	-	-	-
Miscellaneous revenue	-	-	-	-	-	-	-	-
Releases from restriction	-	-	-	-	-	100,817	-	-
<b>Total revenue</b>	<b>112,000</b>	<b>1,648,607</b>	<b>1,631,812</b>	<b>100,000</b>	<b>1,476</b>	<b>309,616</b>	<b>57,178</b>	<b>150,697</b>
<b>Expenses:</b>								
Salaries	83,225	46,770	74,450	71,029	979	187,698	36,812	30,707
Employee benefits	14,301	8,111	12,894	14,520	265	36,059	7,674	6,436
Professional Fees	-	1,000	-	-	-	-	-	-
Supplies	-	36	121	-	-	295	85	-
Telephone	-	412	920	1,656	-	9,801	844	-
Postage and shipping	-	73	90	-	-	-	-	-
Occupancy	-	556	1,200	-	-	15,407	1,737	-
Furniture and equipment	-	251	1,849	-	-	491	140	-
Depreciation and amortization	-	171	342	-	-	2,825	513	-
Printing and subscriptions	-	-	-	-	-	-	-	-
Travel	-	-	-	357	-	2,121	1,307	-
Conferences and training	-	-	-	-	-	-	-	-
Client assistance	-	1,599,815	1,526,980	-	-	23,930	-	128,012
Professional dues	-	-	-	-	-	-	-	-
Miscellaneous expense	-	-	-	-	-	-	-	-
Subcontract	-	-	-	-	-	-	-	-
Administration	14,474	8,443	12,978	12,438	153	30,989	6,436	5,368
<b>Total expenses</b>	<b>112,000</b>	<b>1,665,638</b>	<b>1,631,824</b>	<b>100,000</b>	<b>1,397</b>	<b>309,616</b>	<b>55,548</b>	<b>170,523</b>
<b>Changes in net assets</b>	<b>\$ -</b>	<b>\$ (17,031)</b>	<b>\$ (12)</b>	<b>\$ -</b>	<b>\$ 79</b>	<b>\$ -</b>	<b>\$ 1,630</b>	<b>\$ (19,826)</b>

**Community Advocates, Inc. and Affiliates**  
**Schedule of Revenue and Expense by Program**  
Year Ended December 31, 2022

	Housing	Housing	Housing	Housing	Housing	Housing	Housing	Housing
<b>Revenue:</b>								
Contributions	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
United Way	-	-	-	-	-	-	-	-
Foundation grants	-	-	152,987	-	-	-	-	-
Grant - Paycheck Protection Program	-	-	-	-	-	-	-	-
Federal grants	-	-	-	-	-	-	-	-
State of Wisconsin grants	-	-	-	-	-	-	-	-
Milwaukee County grants	-	-	-	-	-	-	-	8,003,140
City of Milwaukee grants	32,526	-	-	-	-	-	124,185	-
Waukesha County Grants	-	-	-	-	-	-	-	-
Other grants and revenue	-	-	-	-	-	-	-	-
Investment gain (loss)	-	-	-	-	-	-	-	-
Rent	-	-	-	-	-	-	-	-
Miscellaneous revenue	-	-	-	-	-	-	-	-
Releases from restriction	-	-	22,227	57,263	-	-	-	-
<b>Total revenue</b>	<b>32,526</b>	<b>-</b>	<b>175,214</b>	<b>57,263</b>	<b>-</b>	<b>-</b>	<b>124,185</b>	<b>8,003,140</b>
<b>Expenses:</b>								
Salaries	-	-	80,410	39,583	-	-	71,790	424,290
Employee benefits	-	-	15,163	7,877	-	-	12,765	68,317
Professional Fees	-	-	-	-	-	-	-	6,264
Supplies	-	-	1,008	84	-	-	-	1,249
Telephone	-	-	836	767	-	-	-	10,625
Postage and shipping	-	-	-	-	-	-	-	442
Occupancy	-	-	22,399	2,024	-	-	-	28,825
Furniture and equipment	-	-	217	139	-	-	-	5,779
Depreciation and amortization	-	-	7,953	617	-	-	-	4,422
Printing and subscriptions	-	-	870	-	-	-	-	168
Travel	-	-	-	-	-	-	-	3
Conferences and training	-	-	-	-	-	-	-	58
Client assistance	32,526	(1,000)	32,452	-	(21,498)	(5,718)	27,585	7,312,887
Professional dues	-	-	-	-	-	-	-	-
Miscellaneous expense	-	-	-	-	-	-	-	-
Subcontract	-	-	-	-	-	-	-	-
Administration	-	-	13,906	6,174	-	-	12,044	73,031
<b>Total expenses</b>	<b>32,526</b>	<b>(1,000)</b>	<b>175,214</b>	<b>57,265</b>	<b>(21,498)</b>	<b>(5,718)</b>	<b>124,184</b>	<b>7,936,360</b>
<b>Changes in net assets</b>	<b>\$ -</b>	<b>\$ 1,000</b>	<b>\$ -</b>	<b>\$ (2)</b>	<b>\$ 21,498</b>	<b>\$ 5,718</b>	<b>\$ 1</b>	<b>\$ 66,780</b>

**Community Advocates, Inc. and Affiliates**  
**Schedule of Revenue and Expense by Program**  
Year Ended December 31, 2022

	Housing	Utility	Case Management	Case Management	Case Management	Case Management	Other 050,115,660, 131,	Brighter Futures
<b>Revenue:</b>								
Contributions	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	7,500	\$ -
United Way	-	-	-	-	-	-	-	-
Foundation grants	-	-	85,000	-	-	-	-	-
Grant - Paycheck Protection Program	-	-	-	-	-	-	-	-
Federal grants	-	-	1,096,621	-	-	-	-	-
State of Wisconsin grants	-	-	-	11,545	-	-	-	1,026,713
Milwaukee County grants	14,743,966	1,457,778	-	-	-	-	14,796	-
City of Milwaukee grants	-	-	-	-	9,301	-	101,249	-
Waukesha County Grants	-	-	-	-	-	-	-	-
Other grants and revenue	-	13,471	-	-	-	-	-	-
Investment gain (loss)	-	-	-	-	-	-	-	-
Rent	-	-	-	-	-	-	-	-
Miscellaneous revenue	(264)	-	148,598	-	-	34,901	197,155	-
Releases from restriction	-	-	-	-	-	-	-	-
<b>Total revenue</b>	<b>14,743,702</b>	<b>1,471,249</b>	<b>1,330,219</b>	<b>11,545</b>	<b>9,301</b>	<b>34,901</b>	<b>320,700</b>	<b>1,026,713</b>
<b>Expenses:</b>								
Salaries	824,821	904,381	337,494	-	6,781	21,167	68,874	46,915
Employee benefits	157,911	184,355	62,112	-	1,954	4,639	14,928	7,354
Professional Fees	11,252	10,818	5,222	-	-	-	937	19,800
Supplies	7,865	23,437	2,648	-	-	42	21,290	6,575
Telephone	27,095	27,124	3,777	-	63	506	69	1,377
Postage and shipping	1,011	4,020	363	-	-	1,148	-	-
Occupancy	58,752	129,049	16,924	-	-	2,579	(21,562)	8,154
Furniture and equipment	15,951	16,769	1,922	-	-	70	71	1,829
Depreciation and amortization	9,632	18,785	1,180	-	-	535	-	1,760
Printing and subscriptions	493	80	-	-	-	-	2,030	350
Travel	2	910	22,370	-	147	-	94	854
Conferences and training	317	100	196	-	-	-	2,732	2,748
Client assistance	13,350,954	-	881,848	11,545	-	-	531	-
Professional dues	-	20	-	-	-	-	-	-
Miscellaneous expense	-	-	-	-	-	-	9,285	-
Subcontract	-	-	-	-	-	-	1,117	921,337
Administration	136,626	151,420	57,703	-	1,362	3,689	87	7,659
<b>Total expenses</b>	<b>14,602,682</b>	<b>1,471,268</b>	<b>1,393,759</b>	<b>11,545</b>	<b>10,307</b>	<b>34,375</b>	<b>100,483</b>	<b>1,026,712</b>
<b>Changes in net assets</b>	<b>\$ 141,020</b>	<b>\$ (19)</b>	<b>\$ (63,540)</b>	<b>\$ -</b>	<b>\$ (1,006)</b>	<b>\$ 526</b>	<b>\$ 220,217</b>	<b>\$ 1</b>

# Community Advocates, Inc. and Affiliates

## Schedule of Revenue and Expense by Program

Year Ended December 31, 2022

	Fatherhood	Women's Center Shelter	Women's Center Shelter	Women's Center Shelter	DV Shelter	DV Shelter	DV Shelter	DV Shelter
<b>Revenue:</b>								
Contributions	\$ -	\$ 641	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
United Way	-	21,996	-	-	-	-	3,422	2,563
Foundation grants	-	-	-	-	-	5,648	-	-
Grant - Paycheck Protection Program	-	-	-	-	-	-	-	-
Federal grants	-	-	-	-	-	-	-	-
State of Wisconsin grants	-	-	88,142	125,500	25,000	-	30,000	81,847
Milwaukee County grants	154,298	-	-	-	-	-	-	-
City of Milwaukee grants	-	-	-	-	-	-	-	-
Waukesha County Grants	-	-	-	-	-	-	-	-
Other grants and revenue	-	-	-	-	-	-	-	-
Investment gain (loss)	-	-	-	-	-	-	-	-
Rent	-	-	-	-	-	-	-	-
Miscellaneous revenue	-	-	-	-	-	-	-	-
Releases from restriction	-	21,997	-	-	-	-	3,423	2,563
<b>Total revenue</b>	<b>154,298</b>	<b>44,634</b>	<b>88,142</b>	<b>125,500</b>	<b>25,000</b>	<b>5,648</b>	<b>36,845</b>	<b>86,973</b>
<b>Expenses:</b>								
Salaries	40,780	-	53,211	72,223	-	12,210	28,000	61,501
Employee benefits	8,528	-	10,676	13,120	-	2,478	6,856	13,387
Professional Fees	69,345	43,920	11,500	31,589	-	2,920	-	-
Supplies	15,657	500	6	5,408	4,460	1,204	2,686	1,111
Telephone	203	941	1,194	941	-	1,653	-	115
Postage and shipping	64	-	-	-	-	-	-	-
Occupancy	20,036	-	4,894	9,893	20,540	10,953	-	-
Furniture and equipment	183	-	268	568	-	3,113	100	450
Depreciation and amortization	2,609	-	521	1,427	-	1,571	-	-
Printing and subscriptions	160	100	163	163	-	1,267	-	-
Travel	1,215	-	201	1,215	-	1,368	2	-
Conferences and training	-	1,000	-	1,185	-	736	-	-
Client assistance	-	-	-	-	-	3,554	-	-
Professional dues	-	-	-	-	-	18	-	-
Miscellaneous expense	-	-	-	-	-	32	-	-
Subcontract	-	-	-	-	-	-	-	-
Administration	7,327	-	9,149	12,365	-	2,098	4,719	10,409
<b>Total expenses</b>	<b>166,107</b>	<b>46,461</b>	<b>91,783</b>	<b>150,097</b>	<b>25,000</b>	<b>45,175</b>	<b>42,363</b>	<b>86,973</b>
<b>Changes in net assets</b>	<b>\$ (11,809)</b>	<b>\$ (1,827)</b>	<b>\$ (3,641)</b>	<b>\$ (24,597)</b>	<b>\$ -</b>	<b>\$ (39,527)</b>	<b>\$ (5,518)</b>	<b>\$ -</b>

**Community Advocates, Inc. and Affiliates**  
**Schedule of Revenue and Expense by Program**

Year Ended December 31, 2022

	DV Shelter	DV Shelter	DV Shelter	DV Shelter	DV Shelter	DV Shelter	DV Shelter	DV Shelter
Revenue:								
Contributions	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
United Way	-	-	-	-	6,706	3,125	-	-
Foundation grants	-	-	-	-	4,352	-	-	-
Grant - Paycheck Protection Program	-	-	-	-	-	-	-	-
Federal grants	-	-	-	-	-	-	-	-
State of Wisconsin grants	-	-	-	-	165,304	25,000	-	85,577
Milwaukee County grants	26,777	-	-	-	-	-	-	-
City of Milwaukee grants	-	25,000	31,351	87,476	-	-	64,961	-
Waukesha County Grants	-	-	-	-	-	-	-	-
Other grants and revenue	-	-	-	-	-	-	-	-
Investment gain (loss)	-	-	-	-	-	-	-	-
Rent	-	-	-	-	-	-	-	-
Miscellaneous revenue	-	-	-	-	-	-	-	-
Releases from restriction	-	-	-	-	6,705	3,125	-	-
<b>Total revenue</b>	<b>26,777</b>	<b>25,000</b>	<b>31,351</b>	<b>87,476</b>	<b>183,067</b>	<b>31,250</b>	<b>64,961</b>	<b>85,577</b>
Expenses:								
Salaries	17,121	-	22,885	66,113	118,176	22,572	-	46,837
Employee benefits	4,654	-	4,387	9,581	13,904	4,746	-	7,853
Professional Fees	-	-	-	-	-	-	-	-
Supplies	-	4,440	-	-	4,224	-	-	280
Telephone	-	-	-	-	77	60	-	-
Postage and shipping	-	-	-	-	-	-	-	-
Occupancy	2,640	21,682	-	-	18,585	-	-	-
Furniture and equipment	-	-	-	-	-	-	-	-
Depreciation and amortization	935	-	-	-	7,306	-	-	-
Printing and subscriptions	-	-	-	-	-	-	-	-
Travel	-	-	-	-	161	-	-	70
Conferences and training	-	-	-	-	-	-	-	-
Client assistance	-	-	-	-	-	-	-	22,809
Professional dues	-	-	-	-	-	-	-	-
Miscellaneous expense	-	-	-	-	-	-	-	-
Subcontract	-	-	-	-	-	-	64,961	-
Administration	1,427	-	4,078	11,781	20,634	3,872	-	7,797
<b>Total expenses</b>	<b>26,777</b>	<b>26,122</b>	<b>31,350</b>	<b>87,475</b>	<b>183,067</b>	<b>31,250</b>	<b>64,961</b>	<b>85,646</b>
Changes in net assets	\$ -	\$ (1,122)	\$ 1	\$ 1	\$ -	\$ -	\$ -	\$ (69)

**Community Advocates, Inc. and Affiliates**  
**Schedule of Revenue and Expense by Program**

Year Ended December 31, 2022

	Autumn West	HONC	Autumn West	HONC	HONC	Autumn West 805, 815,	HONC	HONC
<b>Revenue:</b>								
Contributions	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
United Way	-	-	-	-	-	26,357	-	-
Foundation grants	-	76,074	-	-	-	-	-	-
Grant - Paycheck Protection Program	-	-	-	-	-	-	-	-
Federal grants	-	-	-	-	-	398,003	-	-
State of Wisconsin grants	-	-	-	-	-	-	-	-
Milwaukee County grants	-	-	-	-	-	-	-	-
City of Milwaukee grants	-	-	-	16,660	45,506	-	152,861	16,082
Waukesha County Grants	-	-	-	-	-	-	-	-
Other grants and revenue	25,125	-	-	-	-	-	-	-
Investment gain (loss)	-	-	-	-	-	-	-	-
Rent	-	-	-	-	-	-	-	-
Miscellaneous revenue	-	-	-	-	-	8,268	-	-
Releases from restriction	-	-	-	-	-	66,360	-	-
<b>Total revenue</b>	<b>25,125</b>	<b>76,074</b>	<b>-</b>	<b>16,660</b>	<b>45,506</b>	<b>498,988</b>	<b>152,861</b>	<b>16,082</b>
<b>Expenses:</b>								
Salaries	-	-	-	15,476	34,653	281,907	113,224	11,554
Employee benefits	-	-	-	2,549	6,047	49,884	19,461	2,873
Professional Fees	18,425	-	-	-	-	-	-	-
Supplies	-	-	-	-	-	15,852	-	-
Telephone	-	-	-	-	-	3,093	-	-
Postage and shipping	-	-	-	-	-	58	-	-
Occupancy	-	-	-	-	-	112,896	-	-
Furniture and equipment	-	-	-	-	-	5,061	-	-
Depreciation and amortization	-	76,074	-	-	-	-	-	-
Printing and subscriptions	-	-	-	-	-	-	-	-
Travel	-	-	-	-	-	1,069	-	104
Conferences and training	-	-	-	-	-	1,052	-	-
Client assistance	-	-	5,480	-	-	1,013	-	850
Professional dues	-	-	-	-	-	26	-	-
Miscellaneous expense	-	-	-	-	-	-	-	-
Subcontract	-	-	-	-	-	-	-	-
Administration	-	-	-	2,447	6,175	48,003	20,176	2,215
<b>Total expenses</b>	<b>18,425</b>	<b>76,074</b>	<b>5,480</b>	<b>20,472</b>	<b>46,875</b>	<b>519,914</b>	<b>152,861</b>	<b>17,596</b>
<b>Changes in net assets</b>	<b>\$ 6,700</b>	<b>\$ -</b>	<b>\$(5,480)</b>	<b>\$(3,812)</b>	<b>\$(1,369)</b>	<b>\$(20,926)</b>	<b>\$ -</b>	<b>\$(1,514)</b>



# Community Advocates, Inc. and Affiliates

## Schedule of Revenue and Expense by Program

Year Ended December 31, 2022

	HONC	HONC	HONC	Warm	HONC 811,812,813,850,	FSET	My Home	Total
<b>Revenue:</b>								
Contributions	\$ -	\$ -	\$ -	\$ -	40	\$ -	\$ -	375,969
United Way	-	-	-	-	-	-	-	169,127
Foundation grants	-	-	-	-	4,796	-	-	573,753
Grant - Paycheck Protection Program	-	-	-	-	-	-	-	-
Federal grants	-	-	-	-	-	1,224,012	-	3,285,237
State of Wisconsin grants	-	-	-	-	-	-	-	3,202,752
Milwaukee County grants	-	13,491	-	-	-	-	126,118	33,036,246
City of Milwaukee grants	39,185	-	-	-	-	-	-	1,344,650
Waukesha County Grants	-	-	-	-	-	-	-	3,280,419
Other grants and revenue	-	-	11,413	157,790	-	-	-	356,842
Investment gain (loss)	-	-	-	-	-	-	-	(7,550)
Rent	-	-	-	-	-	-	-	376,730
Miscellaneous revenue	-	-	-	84	-	-	-	542,184
Releases from restriction	-	-	-	-	1,981	-	-	426,912
<b>Total revenue</b>	<b>39,185</b>	<b>13,491</b>	<b>11,413</b>	<b>157,874</b>	<b>6,817</b>	<b>1,224,012</b>	<b>126,118</b>	<b>46,963,271</b>
<b>Expenses:</b>								
Salaries	36,356	-	8,915	91,521	3,005	815,039	77,743	7,917,532
Employee benefits	2,829	-	1,431	9,546	6,006	155,186	14,298	1,428,782
Professional Fees	-	-	-	-	-	-	3,850	753,812
Supplies	-	-	-	1,286	6,576	20,308	190	307,906
Telephone	-	-	-	1	9,610	13,960	1,655	223,646
Postage and shipping	-	-	-	-	-	28	-	13,445
Occupancy	-	170	-	849	164	55,179	3,144	1,124,716
Furniture and equipment	-	-	-	1,598	918	11,663	253	112,275
Depreciation and amortization	-	-	-	-	-	14,948	711	277,657
Printing and subscriptions	-	-	-	-	-	815	-	94,576
Travel	-	-	-	-	2,509	125	2,427	141,038
Conferences and training	-	-	-	-	185	-	-	76,349
Client assistance	-	13,321	-	-	6,244	-	1,739	32,369,723
Professional dues	-	-	-	-	-	-	-	6,545
Miscellaneous expense	-	-	-	-	-	-	-	25,519
Subcontract	-	-	-	-	-	-	-	1,890,338
Administration	-	-	274	13,550	7,394	136,663	13,563	-
<b>Total expenses</b>	<b>39,185</b>	<b>13,491</b>	<b>10,620</b>	<b>118,351</b>	<b>42,611</b>	<b>1,223,914</b>	<b>119,573</b>	<b>46,763,859</b>
<b>Changes in net assets</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 793</b>	<b>\$ 39,523</b>	<b>\$ (35,794)</b>	<b>\$ 98</b>	<b>\$ 6,545</b>	<b>\$ 199,412</b>